# TOWNSHIP OF ROGERS Presque Isle County, Michigan 11-1140 GENERAL PURPOSE FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

Year Ended March 31, 2004

## Michigan Dept. of Treasury, Local Audit & Finance Division 496 (3-98). Formerly L-3147 AUDITING PROCEDURES REPORT

Local Government Type	ended. Filing is ma	andatory.				
☐ City ☒ Township ☐ Vill	age 🗌 Other	Local Governmen	t Name		County	
Audit Date	Opinion Date	Township of			Presque	e Isle
March 31, 2004	1.100	2004	Date Accountant R July 22, 2004	eport Submitted to	o State:	
We have audited the finance prepared in accordance with Reporting Format for Finance	cial statements	of this local unit				
prepared in accordance with Reporting Format for Final Department of Transport	th the Stateme	nts of the Govern	mental Accounti	ng Slater Surfer	opinion on fina	incial statements
Reporting Format for Final Department of Treasury.	riciai Statemen	its for Counties a	and Local Units	of Government	FinsMichigan	and the <i>Uniform</i>
We affirm that:		•	- 1	AUG 3 1	2004	
1. We have complied with	the Rullatin for	46 - A	I.	004		
We have complied with     We are certified public a	ccountants rea	istered to practice	al Units of Gov <del>eri</del>	media Michig	an as revised.	•
We further affirm the following	ng "Ves" room	oncred to practice	in Michigan.			
We further affirm the followi the report of comments and	recommendati	onses have been ions	disclosed in the f	inancial statem	ents, including	the notes, or in
You must check the applical	ble box for eacl	h item below.				
		nits/funds/agencie	es of the local unit	toro avalente te		
	are accumulate	ed deticits in one a	or more of this up	are excluded	from the financ	cial statements.
		,				
	are instances of is amended).	f non-compliance	with the Uniform	Accounting an	d Budgeting A	ct (P.A. 2 of
☐ yes ☒ no 4. The loc or its re	al unit has viola quirements. or	ated the condition an order issued u	s of either an ord	ler issued unde	r the Municipa	Il Finance Act
☐ yes ☒ no 5. The loc	al unit holds de	nosits/investmen	to which start	ncy wunicipal i	Loan Act.	
	The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).					
yes 🖾 no 6. The loca unit.	al unit has beer	n delinquent distri	buting tax revenu	ies that were co	ollected for and	other taxing
and the (paid du	overfunding cre ring they year).	ated the Constitut s (normal costs) i edits are more tha	an the normal cos	it requirement,	more than 100 no contribution	0% funded าs are due
☐ yes ☒ no 8. The loca 1995 (Me	l unit uses cred CL 129.241).	dit cards and has	not adopted an a <sub>l</sub>	oplicable policy	as required b	y P.A. 266 of
	and rido riot di	dopted an investr	nent policy as rec	quired by P.A. 1	196 of 1997 (M	ICL 129.95).
We have enclosed the fo	llowing:				To Be	Not
The letter of comments and re		no.		Enclosed	Forwarded	Required
				Х		
Reports on individual federal financial assistance programs (program audits).				X		
Single Audit Reports (ASLGU).						
Certified Public Accountant (Firm N	ame)					X
Campbell, Kusterer & Co., Street Address	P.C.					
512 N. Lincoln, Suite 100 B	P.O. Box 686		City	Stat	e Zip	
Accountant Signature			Bay City	N		7
Campbell, Kustere	r & Co., Р.(	<i>C</i> .				

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## CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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### INDEPENDENT AUDITOR'S REPORT

July 22, 2004

To the Township Board Township of Rogers Presque Isle County, Michigan

We have audited the accompanying general purpose financial statements of the Township of Rogers, Presque Isle County, Michigan, as of March 31, 2004, and for the year then ended, as listed in the table of contents. These general purpose financial statements are the responsibility of the Township of Rogers' management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Township of Rogers, Presque Isle County, Michigan, as of March 31, 2004, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The supplementary information listed in the table of contents is presented for purposes of additional analysis and is a not a required part of the general purpose financial statements of the Township of Rogers, Presque Isle County, Michigan. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Campbell, Kusterer & Co., P. C.

CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants.

## COMBINED BALANCE SHEET – ALL FUND TYPES AND ACCOUNT GROUPS March 31, 2004 EXHIBIT A

	Governmental Fund Type General	Fiduciary Fund Type Agency	Account General	General Long-
<u>Assets</u>		<u>/ igency</u>	Fixed Assets	Term Debt
Cash in bank Investment Taxes receivable Due from other funds Land and land improvements Building Equipment Amount to be provided for ret of general long-term debt	<u>-</u>	39 046 88 - - - - - -	- - - 7 519 00 30 423 00 51 623 79	- - - - - -
Total Assets	109 433 22	39 046 88		<u>43 312 26</u> <u>43 312 26</u>
Liabilities and Fund Equity	<u>′</u>			
Liabilities: Due to other funds Note payable Total liabilities	<u>-</u>	39 046 88 - 39 046 88	<u>-</u>	43 312 26 43 312 26
Fund equity: Investment in general fixed assets Fund balances: Unreserved:	-	-	89 565 79	-
Undesignated Total fund equity	109 433 22 109 433 22		 89 565 79	<u> </u>
Total Liabilities and Fund Equity	109 433 22	_39 046 88	<u>89 565 79</u>	43 312 26

_	Total (Memorandum Only)
_	62 996 39
_	37 832 88 8 603 95 39 046 88
	7 519 00 30 423 00 51 623 79
-	43 312 26
•	<u>281 358 15</u>
•	39 046 88 43 312 26 82 359 14
•	89 565 79
	109 433 22 198 999 01
	<u>281 358 15</u>

#### COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - ALL GOVERNMENTAL FUND TYPES **EXHIBIT B** Year Ended March 31, 2004

_	Year Ended March 31, 2004	EVUIRIT R
		Tatal
		Total
		(Memorandum
		Only)
		Governmental
	Doverno	Fund Type
	Revenues:	General
	Property taxes	
_	Other taxes	47 586 67
<del></del>	State revenue sharing	1 725 61
	Interest	64 316 00
	Miscellaneous	305 58
_	_	<u>6 316 46</u>
	Total revenues	
		<u>120 250 32</u>
<b></b>	Expenditures:	
	Legislative:	
	Township Board	
	General government:	2 724 80
	Supervisor	55
	Assessor	4 622 84
:	Clerk	8 980 00
	Board of Review	4 837 00
	Treasurer	1 836 68
	Township hall and grounds	9 717 24
	Unallocated	4 874 01
	Public safety:	2 719 96
	Fire protection	211330
	Public works:	6 850 80
		0 030 00
	Highways and streets	70,000,00
	Street lighting Other:	79 000 00
	Pension	1 023 45
	Capital outlay	1 540 50
	Debt service	1 542 56
	Dept service	1 485 00
,	Total expanditure	7 218 74
	Total expenditures	107 400 00
	Evoco (defeire ) a	<u>137 433 08</u>
	Excess (deficiency) of revenues over expenditures	/47 400
# · · · · · · · · · · · · · · · · · · ·		(17 182 76)
	Fund balance, April 1	
	Figure 1. D. J.	<u>126 615 98</u>
	Fund Balance, March 31	
	The accompanying notes are an integral part of these financial statemer	<u>109 433 22</u>
_	statemer γ το του από απο ππεθική part of these financial statemer	nts.
	- 3 -	

## COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – BUDGET AND ACTUAL – GENERAL FUND EX EXHIBIT C Year Ended March 31, 2004

	,	•	
		General Fund	1
Devis	Budget		Over (Under)
Revenues:	Duuget	Actual	_Budget
Property taxes	27 200 00		
Other taxes	37 300 00	47 586 67	10 286 67
State revenue sharing	200 00	1 725 61	1 525 6
Interest	69 000 00	64 316 00	(4 684 00
Miscellaneous	400 00	305 58	(94 42
Total revenues	980 00	<u>6 316 46</u>	<u>5 336 46</u>
	107 880 00	120 250 32	12 370 32
Expenditures:			
Legislative:			
Township Board			
General government:	2 686 50	2 724 80	38 30
Supervisor		_	00 30
Elections	4 622 84	4 622 84	_
Assessor	100 00	-	(100.00)
Clerk	9 310 00	8 980 00	(100 00)
Board of Review	4 875 00	4 837 00	(330 00)
Treasurer	1 936 68	1 836 68	(38 00)
	11 500 00	9 717 24	(100 00)
Township hall and grounds Unallocated	5 900 89	4 874 01	(1 782 76)
	6 193 94	2 719 96	(1 026 88)
Public safety:		271390	(3 473 98)
Ambulance	5 000 00		<b>(5.000</b> a
Fire protection	48 991 80	6 850 80	(5 000 00)
Public works:		0 000 00	(42 141 00)
Highways and streets	79 000 00	79 000 00	
Street lighting	1 023 45		-
Other:	1 020 40	1 023 45	-
Pension	1 625 00	1.540.50	
Capital outlay	1 500 00	1 542 56	(82 44)
Debt service	8 000 00	1 485 00	(15 00)
Total expenditures	192 266 10	7 218 74	(781 26)
F	102 200 10	137 433 08	(54 833 02)
Excess (deficiency) of revenues over			
expenditures	(94 200 40)		
	(84 386 10)	(17 182 76)	67 203 34
Fund balance, April 1	116 170 47		
	<u>116 170 17</u>	<u>126 615 98</u>	10 445 81
Fund Balance, March 31	24 72 4 4-		
	<u>31 784 07</u>	<u>109 433 22</u>	77 649 15
The accompanying notes are an	integral part of thes - 4 -	e financial statem	ente

## NOTES TO FINANCIAL STATEMENTS March 31, 2004

## Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Township of Rogers, Presque Isle County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

#### Reporting Entity

In accordance with the provisions of the Governmental Accounting Standards Board's Statement No. 14 "The Financial Reporting Entity," the general purpose financial statements of the Township contain all the Township funds and account groups that are controlled by or dependent on the Township's executive or legislative branches.

The reporting entity is the Township of Rogers. The Township is governed by an elected Township Board. As required by generally accepted accounting principles, these financial statements present the Township as the primary government.

### **Basis of Presentation**

The financial activities of the local unit are recorded in separate funds and account groups, categorized and described as follows:

#### Governmental Funds

#### General Fund

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

#### Fiduciary Fund

The Current Tax Collection Fund is used to account for assets held as an agent for others.

#### **Account Groups**

## **General Fixed Assets Account Group**

This account group presents the fixed assets of the local unit utilized in its general operations.

## NOTES TO FINANCIAL STATEMENTS March 31, 2004

## Note 1 – <u>Summary of Significant Accounting Policies</u> (continued)

## General Long-Term Debt Account Group

This account group presents the general long-term debt of the governmental unit.

## Measurement Focus/Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental fund types are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present revenues and other financing sources and, expenditures and other financial uses in net current assets.

The modified accrual basis of accounting is followed by the governmental fund types. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual which is both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than principal and interest on long-term debt, are recorded when the related fund liability is incurred, if measurable. Principal and interest on general long-term debt is recognized when due.

Revenues from local sources consist primarily of property taxes. Property taxes and revenues received from the State are recognized when susceptible to accrual. Miscellaneous revenues are recorded as revenue when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned since they are measurable and available.

#### **Property Taxes**

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls. The Township 2003 tax roll millage rate was 1.0000 mills, and the taxable value was \$37.594.194.00.

## NOTES TO FINANCIAL STATEMENTS March 31, 2004

## Note 1 - Summary of Significant Accounting Policies (continued)

#### Fixed Assets

Purchases of fixed assets for all funds are recorded as expenditures in their respective funds at the time of purchase. They are also recorded at cost in the General Fixed Assets Group of Accounts as required by generally accepted accounting principles.

#### <u>Investments</u>

Investments are stated at market.

#### Receivables

Receivables have been recognized for all significant amounts due to the Township. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

#### **Inventories**

Inventories of supplies are considered to be immaterial and are not recorded.

## Compensated Absences (Vacation and Sick Leave)

Employees are not allowed to accumulate vacation and sick pay and therefore no accumulated amount is recorded in the financial statements.

## **Budgets and Budgetary Accounting**

The following procedures are followed in establishing the budgetary data reflected in these general purpose financial statements:

- Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Township Board for consideration.
- 2. The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- The budgets are adopted at the activity level by a majority vote of the Township Board.
- 5. The budgets are adopted on the modified accrual basis of accounting.

#### NOTES TO FINANCIAL STATEMENTS March 31, 2004

## Note 1 - <u>Summary of Significant Accounting Policies</u> (continued)

## Budgets and Budgetary Accounting (continued)

- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Township Board.
- 7. The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- 9. The budgeted amounts shown in these general purpose financial statements are the originally adopted budgets with all amendments that were approved by the Township Board during the fiscal year.

#### **Encumbrances**

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

### Postemployment Benefits

The Township provides no postemployment benefits to past employees.

### Note 2 - Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office

The Township Board has designated one bank for the deposit of Township funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Township's deposits and investments are in accordance with statutory authority.

## NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 2 - Deposits and Investments	(continued)
-----------------------------------	-------------

•	cash deposits are as fo	counting Standards Board Stater ollows:	nent No. 3, risk disclosu	res for th
_	T / 15		Carrying Amounts	
_	Total Deposits		62 996 39	
_	Amounts in the bank ba checks.	lances are without considering o	leposits in transit or unc	eleared
-			Bank Balances	
-	Insured (FDIC) Uninsured and Uncollate	eralized	63 642 84	
	Total Deposits		63 642 84	
•	any one of the following agent. Risk categories 2 registered. Category 2 in department (or agent) in	ents are categorized below to givenship. Risk category 1 includes criteria: insured, registered, or he and 3 include investments that are held the Township's name. Category bunterparty's trust department (or	eld by the Township or are neither insured nor by the counterparty's the counterparty	meet its
	The GASB Statement No. categorized as follows:	. 3 risk disclosures for the Towns	ship's investments are	
		(1) (2)	Carrying (3) Amount	
	Investment Type			•
	Risk-Categorized: Operating Funds			
	Total Risk-Categorized Investments	-		

#### NOTES TO FINANCIAL STATEMENTS March 31, 2004

## Note 2 - Deposits and Investments (continued)

Nonrisk-Categorized: Financial Institution Pooled Funds	(1)(2)(3)	Carrying Amount
		37 832 88
Total Investments	· -	<u>37 832 88</u>

The financial institution pooled funds are not categorized because they are not evidenced by securities that exist in physical or book entry form. Management believes that the investments in the funds comply with the investment authority noted above.

## Note 3 - Changes in General Fixed Assets

A summary of changes in general fixed assets follows:

	Balance 4/1/03	Additions	Deletions	Balance 3/31/04
Land and improvements Building Equipment	7 519 00 28 938 00 51 623 79	1 485 00	-	7 519 00 30 423 00
Totals	88 080 79	1 485 00		<u>51 623 79</u> <u>89 565 79</u>
<ul> <li>Interfund Receivables and</li> </ul>	Pavables			

## Note 4 - Interfund Receivables and Payables

Fund	Interfund <u>Receivable</u>	<u>Fund</u>	Interfund Payable
General	<u>39 046 88</u>	Current Tax Collection	30 046 00
<b>5</b> .			<u>39 046 88</u>

## Note 5 - Deferred Compensation Plan

The Township does not have a deferred compensation plan.

## Note 6 - Pension Plan

The Township has a defined contribution pension plan covering all full-time employees. The Township contributes an amount of each employee's annual salary to the plan. Pension expense for the fiscal year ended March 31, 2004, was \$1,542.56.

## NOTES TO FINANCIAL STATEMENTS March 31, 2004

### Note 7 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for property loss, torts, and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

## Note 8 - Changes in General Long-Term Debt

A summary of changes in general long-term debt follows:

	Balance 4/1/03	Additions	<u>Deductions</u>	Balance _3/31/04
Note Payable – County	50 531 00		7 218 74	43 312 26
Totals	<u>50 531 00</u>		<u>7 218 74</u>	43 312 26
Mata D. Li.				

## Note 9 - Note Payable - County

On September 10, 2002, the Township obtained a \$50,531.00 loan from Presque Isle County to fund part of the cost of acquiring a fire truck. The loan is repayable in seven annual payments of \$7,218.71 without interest. As of March 31, 2004, the principal balance outstanding was \$43,312.26 and it is recorded in the General Long-Term Debt Account Group.

#### Note 10 - Building Permits

The Township of Rogers does not issue building permits. Building permits are issued by the County of Presque Isle.

## Note 11 - Total Columns on Combined Statements--Overview

The total columns on the combined financial statements are captioned "Memorandum Only" to indicate that they are presented only to facilitate financial analysis. Data in these columns do not present financial position, results of operations, or changes in financial position in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation, because interfund eliminations have not been made in the aggregation of this data.

		1410 Iolo County, Michigan	
-	<u>GENER</u> AL FL	JND EXPENDITURES BY DETAILED ACCOUNT Year Ended March 34, 2004	
		Year Ended March 31, 2004	EXHIBIT D
		2004 27ded Watch 31, 2004	Page 1
-	Townstia		•
	Township Board:		
	Salaries		
	Mileage		2 550 00
	Printing and publishing		136 50
_	Suponios		<u>38 30</u>
	Supervisor: Salary		2 724 80
			4
_	Supplies		4 500 00
	Assessor:		122 84
	Wages		4 622 84
_	Supplies		0.040.00
	cappiles		8 610 00
	Clerk:		370 00
_	Salary		8 980 00
	Supplies		4 500 00
	Computer rental		37 00
	, wer remain		300 00
	Board of Review:		4 837 00
	Wages		_ + 007 00
	Printing and publishing		1 400 00
			436 68
	Treasurer:		1 836 68
	Salary		
	Supplies		7 500 00
_	_		2 217 24
	Township hall and grounds:		9 717 24
	Utilities		
_	Custodian wages		148 64
	Supplies		360 00
	Fuel		419 04
	Contracted services		663 25
1	Insurance		643 00
	Repairs and maintenance		2 423 00
	Unallocated:		<u>217 08</u>
			4 874 01
	Payroll taxes		471.55
<b>?</b>	Data processing Insurance		171 62
	Dues		1 504 40
_	Miscellaneous		300 00
	oonaneous		693 94
*		-	<u>50 00</u>
_		-	2 719 96
1		4.4	

_	GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year Ended March 31, 2004	EXHIBIT D Page 2
-	Fire protection – contracted services  Highways and streets:	6 850 80
-	Repairs and maintenance Snow removal  Street lighting: Utilities	78 000 00 1 000 00 79 000 00
_	Pension	1 023 45 1 542 56
_	Capital outlay  Debt service	1 485 00 7 218 74
_	Total Expenditures	137 433 08

**CURRENT TAX COLLECTION FUND** 

#### STATEMENT OF CHANGES IN ASSETS AND LIABILITIES **EXHIBIT E** Year Ended March 31, 2004 Balance Balance 4/1/03 Additions **Deductions** 3/31/04 <u>Assets</u> Cash in Bank 13 44 <u>828 125 53</u> <u>789 092 09</u> <u>39 046 88</u> **Liabilities** Due to other funds 13 44 39 033 44 Due to other units 39 046 88 789 092 09 789 092 09 **Total Liabilities** 13 44 828 125 53 789 092 09 39 046 88

-	CURRENT TAX COLLECTION FUND STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS Year Ended March 31, 2004	EXHIBIT F
_	Cash in bank – beginning of year	13 44
-	Receipts:	10 44
_	Property taxes	929 076 50
	Interest Total receipts	828 076 53 49 00
		828 125 53
	Total beginning balance and cash receipts	828 138 97
	Disbursements:	
	Presque Isle County	
	Rogers City Area School District Refunds	478 588 95 309 351 35
	Total disbursements	1 151 79 789 092 09
	Cash in Bank – End of Year	
		<u>39 046 88</u>

## CAMPBELL, KUSTERER & CO., P.C.

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TEL (989) 894-1040 FAX (989) 894-5494 AUG 3 1 2004

**AUDIT COMMUNICATION AND** REPORT OF COMMENTS AND RECOMMENDA & FINANCE DIV

July 22, 2004

To the Township Board Township of Rogers Presque Isle County, Michigan

We have audited the financial statements of the Township of Rogers, for the year ended March 31, 2004. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

## AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN

We conducted our audit of the financial statements of the Township of Rogers in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

To the Township Board Township of Rogers Presque Isle County, Michigan

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

### SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

#### OTHER COMMUNICATIONS

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

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#### **GASB 34 IMPLEMENTATION**

The Governmental Accounting Standards Board issued a new reporting model for governmental units which is to be implemented over the next few years. The implementation date of this pronouncement for the Township of Rogers will begin with the year ended March 31, 2004, and will need to be implemented fully by March 31, 2005. The daily operations and recording transactions should not change significantly, however, the Township will be required to maintain additional records for the year end adjustments to the final presentation format.

#### COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

#### **SEGREGATION OF DUTIES**

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Township's financial statements and this communication of these matters does not affect our report on the Township's financial statements, dated March 31, 2004.

#### **SUMMARY**

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

Compbell, Kusterer : Co., P.C. CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants